

20%

**Visitors** 

67% Full Time

Residents

# **Executive Summary**

### Introduction - "Where Boone Tells its Story"

Since the opening of the Horn in the West outdoor drama over 60 years ago, **Daniel Boone Park** has been the place **where Boone tells its story.** The *Horn in the West* outdoor drama celebrates Daniel Boone, an American patriot that serves as the town's namesake. Over the decades, additional "stories" that reflect community values and priorities have been introduced. These range from the importance of native plants (at the Daniel Boone Native Gardens) to the renewed focus on local food (with the Watauga County Farmers' Market).

### **Survey Summary**

An online survey was conducted from January to April 2012. This survey allowed a wide "net" to be cast. As of April 12, there were 511 responses. Over two-thirds (67%) of the respondents were full time residents, while 1 in 5 (20%) were visitors. The remaining 13% was composed of part-time residents and students.

There are six main "takeaways" from the survey responses and stakeholder interviews conducted by the design team. These include the following:

- Boone's Central Park: Many respondents noted the central location of Daniel Boone Park and the opportunity to make it a large central park.
- Horn in the West...and More: Respondents noted their support of the Horn in the West outdoor drama. Many also noted their desire to have additional cultural, musical, and arts events in the amphitheater.
- **Permanent Farmers' Market**: The consensus in the survey was for the Farmers' Market to remain on the site, and many noted the need for permanent facilities.
- **Gardens & Trails to Connect the Site**: Many looked to gardens, trails, and pathways to create better connections throughout the site and to connect with the outdoor culture of Boone.
- **Minimize Impacts from Recycling & Maintenance**: Respondents noted the need to minimize the visual and auditory impacts from the recycling center and the Town of Boone maintenance yard.
- **Parking is Important**: The need for easily accessible and adequate parking, while not overwhelming the parklike nature of the property, was a primary logistical concern of the community.

# **Program Opportunities**

Based on the community and stakeholder feedback, all program elements should ultimately relate to the central theme of the place where *'Boone Tells Its Story.'* This park has three distinctive areas of focus that the consultant team recommends building a program to encompass:

- **Organize**: The park should serve as the central location for *'organizing the visitor experience'* in the Boone area.
- **Celebrate**: This project can be the premier outdoor event space in Boone for celebrating the heritage, culture, and special events that make Boone unique.
- **Sustain**: Reflective of community priorities, this park should focus on sustainable practices.









## **Program Opportunities Diagram**



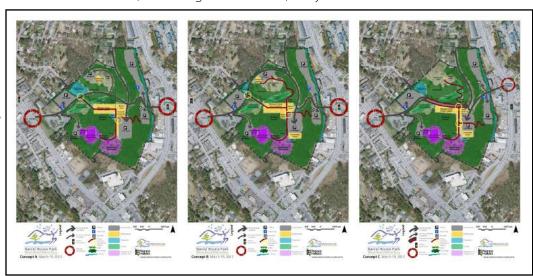
#### **Alternative Master Plans**

Three alternative master plans were developed to organize the program on the site of Daniel Boone Park. The plans explored a variety of methods to organize the visitor experience and to incorporate the program needs identified by the community and stakeholders.

Concepts A and B shifted Horn in the West Drive, which segments the site, away from Daniel Boone Native

Gardens and added a new east entrance at the light at the 105 Extension. Concept C looked to maintain as much current infrastructure as possible by introducing traffic calming on the Drive.

All concepts noted the need for additional parking and / or a traffic management plan to support the expanded program.









**Recommended Program**The recommended program for Daniel Boone Park is below for review and discussion.

| Horn in the West Amphitheater  |  |
|--|--|
| Seating Bowl (1,640 fixed seats) Circulation / Ramped Areas Restroom Buildings Ticket Office Building Concessions Building Ticket Control / Plaza Outdoor Pre-Event Space Back of House                    | 16,000 sf<br>5,000 sf<br>1,100 sf<br>575 sf<br>800 sf                          |
| Men's and Women's Dressing Laundry / Storage Receiving / Circulation Stage Open Space / Buffer   | 4,000 sf   |
| Hickory Ridge Homestead  |  |
| Tatum House (ca. 1780) Frazier Cabin (ca. 1850) WPA Cabin (ca. 1935) Coffey House (ca. 1875) Blacksmith Shop Black Horse Tavern Outdoor Classroom, Demonstration Areas, Open Space / Buffer                | 984 sf<br>1,006 sf<br>313 sf<br>623 sf<br>144 sf<br>367 sf                     |
| Visitor Orientation & Community Center   |  |
| Lobby / Orientation Space Cultural Exhibit / Gallery Rehearsal & Artisan Spaces Banquet / Event / Meeting Community Office / Administration / Mechanical, Electrical Restrooms Circulation / Miscellaneous | 800 sf<br>1,800 sf<br>1,500 sf<br>5,000 sf<br>1,800 sf<br>1,200 sf<br>2,400 sf |
| Farmers' Market  |  |
| Market Store & Commercial Kitchen<br>110 Vendor Stalls (12'x18')<br>Covered<br>Open Plaza  | 2,500 sf<br>3,500 sf   |
| Daniel Boone Native Gardens  |  |
| Ticket Pavilion Maintenance / Garden Shed Restroom / Dressing / Pavilion Restroom / Strawberry Hill Greenhouse Open Space / Buffer   | 200 sf<br>200 sf<br>1,200 sf<br>320 sf   |
| Strawberry Hill Arboretum  |  |
| Trails and Greenspace<br>Observation Tower   |  |
| Jaycee's Park and Playground   |  |
| Parking  |  |



| arking                  |            |
|-------------------------|------------|
| Lot 1 (west)            | 112 spaces |
| Lot 2 (middle)          | 128 spaces |
| Overflow Parking (east) | 167 spaces |







# **Conceptual Master Plan**



1 Horn in the West Amphitheater

Covered Stage & Back of House Entry / Preshow Plaza Ticket Office

2 Hickory Ridge Homestead

The Orchard Hickory Ridge Homestead

- **3** Community Center
- 4 Market Pavilion
- Farmers' Market Plaza
- **Garden Pavilion**

- Daniel Boone Native Gardens
- **8** Expanded Garden / Demonstration Area
- **Woodland Gardens**
- 10 Strawberry Hill Arboretum & Hillside Meadow
- Observation Tower & Stone Circle
- 12 Playgrounds
- 13 Parking Lot with Bioretention
- Overflow Parking
- Recycle Center & Maintenance Area







# Horn in the West Amphitheater & Hickory Ridge Homestead

Visitors to the amphitheater will be transported back into the 1770s as they walk through the orchard of fruit trees after purchasing their tickets. The Hickory Ridge Homestead will be a true "pre-show" space, where reenactors can entertain patrons before the performances. Visitors then pass through a gateway to the amphitheater bowl. Restrooms, concessions, and ADA-accessible ramps are on either side, leading to the seating bowl. Seating capacity: 1,640 fixed seats + 300 temporary seats.













Some photographs by others.







### Farmers' Market & Community Center

Horn in the West Drive is shifted north as it passes through Daniel Boone Park, which creates an expanded area for the Farmers' Market and a new community and visitor center. A main pedestrian spine runs north-south, connecting the market pavilion and community center with the Strawberry Hill arboretum (north) and Hickory Ridge / the Amphitheater (south). Additional covered market stalls run along this pathway.













Photographs by others.

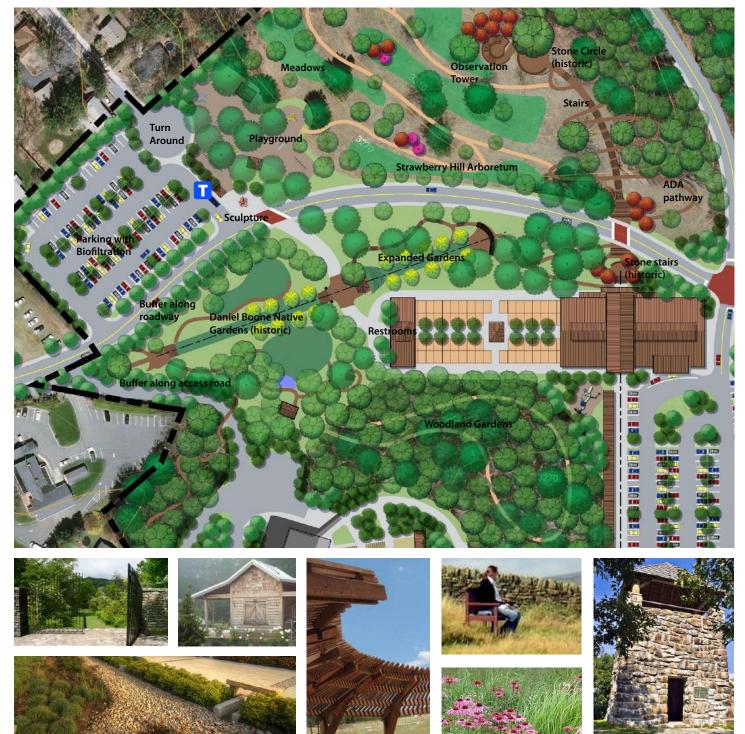






# **Daniel Boone Native Gardens & Strawberry Hill Arboretum**

The **Daniel Boone Native Gardens** are expanded across the flagstone landing at the iconic gates. The lawn is continued northeast, complete with demonstration gardens on either side. The shift in Horn in the West Drive away from the gardens allows for substantial buffering to block this roadway and the access road for the amphitheater. A new **ADA-accessible pathway** and a **grand staircase** from the existing stone stairs lead up the **Strawberry Hill arboretum** to the stone circle. A new stone **observation tower** allows visitors to take in the mountains surrounding Boone's central park.



Photographs by others.







### Phasing & Conceptual Estimate of Probable 2012 Project Budget

The estimate below is provided for budgeting purposes. It is important to note that some items must be phases together. For example, the rerouting of the parkway (Horn in the West Drive) needs to occur prior to or in conjunction with the new community center and farmers' market. Other items, such as the amphitheater and Hickory Ridge, can move forward independent of other improvements.

Infrastructure \$2,098,046

Site Development – demolition, grading, retaining walls, sidewalks, landscaping, lighting

Parkway

*Parking Lot w/ bio-retention – West* 

Parking Lot w/bio-retention - East

Overflow Parking

#### **Structures / Facilities**

Amphitheater & Hickory Ridge \$2,062,500

Back of House

Covered Storage

Seating Bowl

Pavilions, Restrooms, Concessions

Site Features – walks, ramps, walls, lighting, paving, landscape

#### Community Center \$2,100,000 Farmer's Market \$1,111,000

Farmer's Market
Covered Market

**Pavilions** 

Market Plaza

#### Park Restrooms / Pavilions \$ 500,000

Garden Facility

Miscellaneous Structures

Maintenance / Recycle Complex

#### Park Elements \$ 800,000

Garden Expansion

Arboretum / Strawberry Hill

Stone steps, walks, trails

Observation Tower

General – landscaping, lighting, signage, furniture, playground, etc.

| Construction Costs      | \$8,671,546 |
|-------------------------|-------------|
| Contingency             | \$1,300,732 |
| TOTAL Conceptual Budget | \$9,972,278 |

#### Notes:

- (1) Does not include FFE (fixtures, furnishings, equipment) items.
- (2) Does not include theatrical equipment (sound, lights, acoustics, sets, rigging, etc.).
- (3) Does not include professional services, permit, impact or connection fees.
- (4) Addition of partial covering over amphitheater seating bowl: \$800,000.
- (5) Assumes 2012 costs.

# **Daniel Boone Park Operations**

There are opportunities for efficiencies and improved operations of Daniel Boone Park, which should be considered along with the physical improvements described herein.

- Existing Operations / Leasing Arrangements, through SAHA, DBNG, and subleases
- Town of Boone (direct, active management), such as the cultural resources director position and Cultural Resources Board as proposed by Councilwoman Jamie Leigh and Councilman Rennie Brantz
- Boone / Watauga Tourist Development Authority (TDA), which is the model often used around the US, including the St. Augustine Amphitheatre





